

# Management of Student Futsal Competition Event at Regency/City Level in Central Java 2023

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## ABSTRACT

Management is the activity of planning, organizing, controlling, and supervising a program or activity to achieve planned goals. The importance of effective and sustainable management in an event is highly emphasized to minimize errors or problems that might arise in an activity. The problem that will be the focus of this research is the event management of district / city level student futsal competitions in Central Java Province. The purpose of this study is to analyze and determine the importance of event management, which includes planning, organizing, mobilizing or controlling, and supervising systems in futsal competition activities.

This research is a type of qualitative research using a descriptive approach. Data collection techniques using observation, interviews and documentation. Data analysis techniques by reducing data, presenting data, and concluding data.

The results of this study indicate that event management in futsal competitions has been implemented systematically and structured. The prepared competition has involved various parties by ensuring the readiness of resources, as well as paying attention to important aspects including funding, facilities and infrastructure, and risk management to ensure the smooth running of the event.

The conclusion of this research is that event management in futsal competition activities

has fulfilled all management functions, be it planning, organizing, mobilizing or controlling and supervising systems. This research is expected to be a suggestion and input for athletes, coaches, associations and futsal communities to local governments and society.

**Keywords:** management, events, competitions, futsal

## INTRODUCTION

Futsal is a variant of football played around the world, ranging from beginner to professional levels (Moore et al., 2014: 108; Narlan et al., 2017: 241). In Spanish it is called 'futbol sala' and in Portuguese 'futebol de salao,' which means indoor football (Lhaksana, 2012: 5; Mănescu, 2016: 201). Futsal is often considered as miniature football because both games have the same goal, which is to score more goals than the opponent (Rinaldi & Rohaedi, 2020: 1).

The sport of futsal is growing rapidly in various countries. In Brazil, futsal has been popular since 1936 and in 1965 Brazil held its first international competition (Rinaldi & Rohaedi, 2020: 2). In Italy, futsal was recognised in the 1950s by football players from Latin America. While in Indonesia, futsal became popular in 1989 and developed in 2002 with the emergence of various competitions between students and clubs (Akmal, 2020: 158).

Management in sports is very important for the success of the competition. Nugraha & Ismawati (2019: 224) emphasise the need for good and structured management to support the success of sporting events. Futsal is under the auspices of the Indonesian Futsal Federation (FFI) which is part of PSSI. Futsal rules are almost the same as football, but played on a smaller field and indoors (Lhaksana, 2012: 4).

Futsal attracts many people because it is fun, safer than football, has a fast tempo, and is relatively cheap to play (Mănescu, 2016: 201-202). Futsal competitions are an important means to popularise the sport and improve athletes' performance. This activity helps measure the ability of individuals and teams to face competition (Rachim et al., 2016).

In sports competition management, the main factors that must be considered include organisation, management, skilled coaches, and athletes (Valeeva & Garipova, 2017: 195). Effective management is needed to plan, organise, mobilise, and supervise activities (Paturusi, 2012; Fatah, 2008; Nugraha & Ismawati, 2019). Good management functions will ensure the success of sporting events (Arumsari, 2017). Sports management must be implemented by taking into account the specific characteristics of the sport itself. Good organisation is needed so that each team member performs their role effectively (Pradana et al., 2023: 100). Sporting events are often part of a long-term plan that requires an appropriate strategy (Masterman, 2009: 58).

Futsal events in various cities in Central Java, such as Pekalongan and Boyolali, show high interest in the sport. Competitions in these cities are regularly held involving various categories of participants, ranging from elementary to high school levels (Akmal, 2020: 158). Futsal organisations in Central Java, such as AFK, have an important role in fostering futsal athletes in the regions. This research focuses on the management of student futsal competitions in three cities in Central Java,

namely Pekalongan, Boyolali, and Banjarnegara. The researcher aims to understand how management functions are applied in futsal competitions, including planning, organising, supervising, and controlling. The results of this study are expected to serve as a guideline for other organisations in organising competitions in the future.

Through this research, researchers hope to identify how futsal competition management can support the development of sports achievements at the student level. A good competition must be supported by effective management to achieve sustainable goals (Sofiah, 2021: 38). Structured management will help minimise errors in organising sporting events.

## **MATERIALS & METHODS**

This research is a type of qualitative research using a descriptive approach, where the research is conducted in natural or natural conditions. Qualitative research is research with methods based on the philosophy of postpositivism (Sugiyono, 2013: 7-8). In addition, Sugiyono also explained, qualitative research is often called a naturalistic research method because research is conducted in natural conditions. In this study, researchers used a type of qualitative research.

Supporting data that is the focus of this research will later be analysed so as to produce conclusions or answer the formulation of problems in this study. Research related to the management of futsal sports events held in Central Java in 2023, including the AFK Mayor of Pekalongan Cup, AFK Boyolali Futsal Championship, and AFK Banjarnegara Student Cup in 2023, is carried out to find out how planning, organizing, actuating, & controlling in the event which is certainly in line with the functions of management.

The data to be collected are in the form of observations, interviews, and documentation sourced from the research site, namely at the Pekalongan Mayor's AFK Cup event, AFK Boyolali Futsal Championship, and AFK

Banjarnegara Student Cup in 2023 in the form of written and spoken words, photos and images. In this study, the instruments or data collection techniques used were observation, interviews, documentation, and a combination of the following.

## **RESULT**

### **PLANNING SYSTEM**

#### **Pekalongan Mayor's AFK Cup 2023**

The Pekalongan Mayor's AFK Cup 2023 event aims to foster student achievement and introduce futsal among Pekalongan City students. This competition also serves as a place to monitor the seeds of professional players by the futsal association. The management of this event runs well according to the planning that has been made, by fulfilling management functions such as planning, involving human resources, and a clear structure.

The competition was organised by the Pekalongan City Futsal Association and involved futsal enthusiasts, especially the younger generation, to build a new regeneration in the city's futsal organisation. The committee was given the freedom to innovate to make the competition a success. The human resources involved were well prepared so that there were no shortcomings during the implementation of the event. The number of participants reached 864 players and 360 officials, with all logistical preparations and risk mitigation carried out in advance.

In terms of management, budget planning and infrastructure management were also well implemented. Funding support came from KONI Pekalongan City and participant registration fees. In addition, the analysis of infrastructure needs was carried out with applicable futsal competition standards, and the involvement of the Education and Sports Office ensured the availability of a proper field. Overall, the planning function in budget management and event infrastructure is considered very good.

#### **AFK Boyolali Futsal Championship 2023**

The determination of the management in the 2023 AFK Boyolali Futsal Championship

competition involves the Boyolali Regency Futsal Association management in the field of competition as the core team. To ensure the smooth running of the competition, the human resources division played a role in selecting appropriate committee members. Although there were obstacles with the lack of a security coordinator who had an educational background, the problem was overcome by involving the counselling teacher and the police. Overall, the management planning is considered very good, with clear functions in the implementation of duties and responsibilities.

In addition to management, planning related to facilities and infrastructure and funding is also managed transparently. Spec ball brands are used according to competition standards, and the field used is at 'Perusda Aneka Karya.' Budget planning is done by involving all members in discussions to ensure transparency as well as the preparation of risk mitigation plans. Funds are released based on prioritised needs. The facilities and infrastructure planning and funding functions in this competition were categorised as excellent, with all aspects considered to ensure the success of the event.

#### **AFK Student Cup Kabupaten Banjar Negara Year 2023**

The management of the futsal competition in Banjarnegara District involves collaboration between the Futsal Association management and futsal activists outside the organisation, such as sports teachers. This collaboration is important because the competition is still in the development stage, with the aim of popularising futsal among students. There is no formal selection system for the committee as the main focus is the development of the sport. The management of the committee functioned very well, ensuring that all aspects were in line with the objectives of the event, which was to promote futsal at the school level and make it better known in Banjarnegara.

Planning in the activity programme was designed in detail, including the target participants, the number of participants and officials, and the competition system used. The administrative function is held by the secretary, the budget by the treasurer, and the dissemination of information by the chairman. Financial risks, such as cost shortfalls due to participants not meeting targets, are carefully considered, and risk mitigation is implemented through budget adjustments. The management of facilities and infrastructure is also carried out with field surveys to ensure the needs are in line with the budget. The planning function in facilities and infrastructure was considered very good in this event.

## **ORGANISING SYSTEM**

### **Pekalongan Mayor's AFK Cup 2023**

Coordination between committees and administrators in the Pekalongan Mayor's AFK Cup 2023 competition is done through regular meetings and open communication to plan every aspect of the competition. A clear division of roles through the formation of divisions makes it easier for committee members to carry out their responsibilities in accordance with their respective divisions. Briefings to the committee before the competition and daily evaluations of performance after the competition are an important part of maintaining the smooth running of the event. Motivation from senior administrators and the chief organiser also helped to create high morale among team members. Effective communication, especially through WhatsApp groups, ensured that each member stayed connected and up-to-date with the competition.

The systems and procedures implemented in the competition activities programme involved the chairperson, secretary, and treasurer as the core team, along with the competition and refereeing areas involving certified referees. Although there are some discrepancies in the selection of human resources, this is used as evaluation material for future improvements. Transparency and accountability are the focus of fund

management, with detailed accountability reports prepared. The facilities and infrastructure division cooperates with the Pekalongan City Sports Office in providing the field and maintaining the equipment properly, ensuring that the facilities used are up to standard and carried out with full responsibility.

### **AFK Boyolali Futsal Championship 2023**

In establishing the management committee for the Boyolali Futsal League 2023, individuals with competencies and backgrounds appropriate to the task were involved. For example, those who understand match management, schedules, and match reports are placed in the relevant divisions. This is done to ensure the accountability and performance of each member runs according to their respective procedures and responsibilities. The committee chairman plays an active role in motivating members to create a positive and productive work environment. Before the competition begins, regular meetings are held to strengthen communication and collaboration between members. The league is seen as an important event at the regional level, so it needs to be packaged well to improve Boyolali's image.

In managing funds, only two treasurers from the Boyolali Regency Futsal Association are responsible for the income and expenditure of funds with transparency, accompanied by supporting evidence such as receipts and proof of payment. Several sponsors such as 'Rocket Chicken', 'Bank Boyolali', and 'Pocari Sweat' also supported this event. The structure of the facilities and infrastructure team was formed based on individual competence, with three people involved in maintaining the facilities and maintaining cooperation with the field manager. The field used for the matches was the 'Perusda Aneka Karya' field, and all equipment and facilities were well managed to ensure the smooth running of the tournament.

### **AFK Student Cup Banjar Negara Year 2023**

Cooperation between the futsal association board and futsal enthusiasts outside the organisation, such as sports teachers, created a solid collaboration to run the futsal competition. Each member of the committee was held accountable through clear direction and monitoring of progress from preparation to execution of the event. The work culture created was serious yet relaxed, with healthy humour as a form of motivation to keep the committee motivated without excessive pressure. In this competition, only three core members (chairman, secretary and treasurer) were consistently involved, while the rest of the divisional team was involved flexibly according to the needs of the competition. Systems and procedures were developed by the three core members, with clear and focused roles, creating a productive working environment.

In terms of funding, the treasurer is given full trust due to his competence, with the chairman and secretary acting as supervisors and helpers in financial planning. Coordination is done through WhatsApp groups to monitor income and expenditure transparently. Although no accountability report is submitted to external parties, the competition's financial records are archived by the futsal association. On the facilities side, the competition uses Spec brand balls that comply with futsal standards, and field selection is done after a survey to ensure public facilities such as toilets and prayer rooms are available. As the pitches and equipment were rented, no special team was formed for the management of facilities and infrastructure in this competition.

### **SYSTEM CONTROL**

#### **Pekalongan Mayor's AFK Cup Year 2023**

The team members as a whole worked well, although there were a few committees who are less responsible. The management strategy for this competition is complementary, so that the obstacles that arise do not hamper the running of the

competition. The chief organiser of the competition explained that the team given feedback and involved in provincial competitions, and futsal coaching programmes in Pekalongan City. In addition, the futsal association provides opportunities for young futsal enthusiasts to join futsal clubs to join futsal clubs in the city. Coordination between organisers and participants also ran smoothly through effective communication, both through the communication, both through WhatsApp groups and face-to-face meetings.

The competition's funding system worked well, supported by the Department of Education and Sports and KONI Pekalongan City. Education and Sports Office and KONI Pekalongan City. Sponsorships were obtained from the closest people, with a 10% incentive for the committee who successfully connect with sponsors. Evaluation of the performance of the facilities and infrastructure management team's performance evaluation revealed the need for improvements, such as a special futsal timer and a larger field. Field cleanliness issues and the purchase of new balls were also a concern, but have been discussed and a mitigation plan prepared. mitigation plan. The team continues to monitor and evaluate performance to ensure the smooth running of the competition.

#### **AFK Boyolali Futsal Championship 2023**

The management of the competition went according to plan with the implementation of a system of mutual cooperation and cooperation between team members. The chairman always gave clear directions, prioritising effective communication via WhatsApp to reach committees who could not coordinate directly. Despite maximum planning and coordination, obstacles such as disturbances between supporters outside the match area still occur. The chairman quickly made the decision to send the committee to solve the problem without disrupting the match. As a token of appreciation, the chairman and the association provided



incentives and organised fun activities together after the competition.

The performance of the committee team was considered excellent due to the solid team structure and experience from previous futsal events. The chairman did not set a formal performance assessment, but observed directly during the match. Competent human resources were also a major factor in the success of the competition. Monitoring of the funding system was done with full transparency through proof of payment, and the evaluation showed the need for additional supporting tools for social media and stationery. In addition, going forward, the evaluation also included the need for stands in the match area to improve the quality of future competitions.

### **AFK Banjar Negara Student Cup Year 2023**

The competition management team worked professionally and showed the quality of each member even though there was no big prize target. The main purpose of the competition is to channel hobbies and gain experience. The chief organiser entrusted all tasks and responsibilities to team members according to their roles, supported by committee meetings and coordination through WhatsApp groups from planning to the end of the competition. This co-operation ensured that the success or failure of the competition was shared. Although in general it went smoothly, there were minor obstacles related to the discipline of participants, such as lateness, but this is still tolerable considering that this competition is still in the stage of introducing futsal to the community.

In addition, Banjarnegara district also still lacks professionals in the field of futsal refereeing, but this did not reduce the smoothness of the event thanks to good coordination from all aspects. Each committee member understood the flow of the event, making it easier to prepare for the next competition. The funding system needs to be improved by inviting more sponsors so

that the Banjarnegara futsal competition is better known and gets support from the government for achievement coaching. The facilities and infrastructure used in this competition were in new condition and worked well, creating a safe and comfortable atmosphere, especially for the supporters.

### **SURVEILLANCE SYSTEM**

#### **Pekalongan Mayor's AFK Cup 2023**

The supervisory team for the 2023 Pekalongan Mayor's AFK (City Futsal Association) Cup competition consists of the chairman and vice chairman of AFK who have competence and experience in the world of futsal. Supervision is carried out thoroughly, from the audience to the performance of the committee, refereeing, and the suitability of activities on the field. Although the competition went smoothly, there are still some aspects that need to be improved, such as the firmness of the regulations for the participation of participants and officials. Discipline became the focus of team performance assessment, with competition reports compiled in an informative and transparent manner for various related parties. The futsal association hopes to increase the number of participants in the future so that more students are involved in positive futsal activities.

In terms of funding, supervision is strictly enforced with a transparent and accountable system. Every fund transaction is carefully recorded to ensure there are no errors, and reports are submitted to the Pekalongan City Sports Office and KONI. The management of facilities and infrastructure is also done collectively, although the facilities and infrastructure sector is primarily responsible. All facilities owned by the Pekalongan City Futsal Association are monitored for responsible use to maintain their quality. All equipment is properly recorded, including the condition of items that are still viable or obsolete, to facilitate future management.

### **AFK Boyolali Futsal Championship Year 2023**

Security management in the Boyolali District Student Futsal League Competition involves the match table as a supervisor, the chairman of the committee, the chairman of AFK (District Futsal Association), as well as several Boyolali association members who are placed as invited guests. This decision was made through deliberation in a meeting before the competition took place. The competition was considered a success based on the number of participating schools and the high enthusiasm of the audience. Each committee member was able to carry out tasks according to their respective roles, thanks to the contribution of all parties, so that the event took place safely, comfortably, and smoothly. Hopefully, this competition can continue every year with an evaluation that prioritises the quality of the matches. Physical supervision through documentation and reports on the results of activities is carried out to assist the team in evaluating and improving future organisations.

On the funding aspect, the committee chairperson is directly involved in supervision, by ensuring that the entire funding system goes according to plan and is transparent. The Accountability Report (LPJ) was prepared in full with proof of expenditure and income to be submitted to the internal team, AFK, and sponsors. However, there needs to be improvement in preparing unexpected funds for sudden needs during the event. In addition, the grandstand was a major concern in supervision, as problems with the structure of the grandstand threatened the safety of the audience. The committee managed to overcome the problem with a temporary solution, but further evaluation is needed to ensure safety in future competitions. Supervision of facilities and infrastructure was also conducted by the committee chairman, who provided input for future facility development.

### **AFK Student Cup Banjar Negara Year 2023**

The management of the futsal competition in Banjarnegara District went well in accordance with the initial planning. A complementary committee system is applied, where each member carries out their respective duties and responsibilities. If there are obstacles, other members are ready to help so that the competition continues to run smoothly. This competition was considered an improvement for Banjarnegara, although from the evaluation results some schools and participants still did not understand the futsal championship system. This is a note for the committee to be more effective in providing information and socialisation about futsal, as part of efforts to popularise the sport in the area.

In terms of funding, supervision is carried out transparently and accountably by the core committee team, so there are no difficulties in managing funds. All the funding strategies and procedures planned from the start are working well, with clear prioritisation between primary and secondary needs. To date, there are no major problems in the funding aspect that need to be evaluated. The management of facilities and infrastructure is carried out by the owner, while the committee ensures that no damage occurs during the competition. The supervision ensures that all facilities are used properly without causing intentional damage.

### **CONCLUSION**

From the results of research and discussion in this study, the researcher draws several conclusions consisting of: At the futsal competition event in Central Java which was held in 2023, event management has fulfilled the management function, namely the planning system. Some events show the commitment of the committee or human resources involved in planning activities so that they can run smoothly and meet the needs of stakeholders. Careful planning is an important key to the sustainability and success of the competition in achieving its

goals. The futsal event in Central Java which was held in 2023, has event management that has fulfilled the management function, namely the organising system. Some important points are the structure and division of committee roles that are clear and structured and form a supportive and positive work culture. The implementation of a good organising system is able to help the event in achieving goals for the success of the event. Event management in futsal competition events in Central Java in 2023, overall fulfils the control system well. Having the same application of systems and strategies by always coordinating and creating good

communication between the committee team, chairman and committee, and committee with participants. The role of the team as a whole complements each other for the continuity and success of the event. The futsal event in Central Java which was held in 2023, has event management that has fulfilled the management function, namely the supervisory system. Each competition event appoints and has its own supervisory team and runs the supervision system well. The existence of monitoring from before the event until the end of the event is carried out as an evaluation material for the committee in carrying out its duties and evaluation for the next upcoming competition.

## **ATTACHMENT**



**GOR Jetayu Kota pekalongan, where the Pekalongan Mayor's AFK Cup 2023 event**



**Interview with Mr Yohanes F Lamintang, S. Pd as Chairman of the Pekalongan Mayor's AFK Cup 2023 event**





Photo documentation of the match

### Declaration by Authors

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